

**Columbia Shuswap Regional District
Client Information Package
For the Year Ended December 31, 2019**

Contact Information

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**Columbia Shuswap Regional District
Consolidated Financial Statements
For the Year Ended December 31, 2019**

Contents

Management's Responsibility for Financial Reporting	1
Independent Auditor's Report	2 - 3
Consolidated Financial Statements	
Consolidated Statement of Financial Position	4
Consolidated Statement of Operations	5
Consolidated Statement of Change in Net Financial Assets	6
Consolidated Statement of Cash Flows	7
Summary of Significant Accounting Policies	8 - 10
Notes to Consolidated Financial Statements	11 - 21
Schedules	22 - 31

Management's Responsibility for Financial Reporting

The accompanying consolidated financial statements of Columbia Shuswap Regional District (the "Regional District") are the responsibility of management and have been approved by the Manager of Financial Services and Chief Administrative Officer on behalf of the Board of Directors (the "Board").

The consolidated financial statements have been prepared by management in accordance with Canadian public sector accounting standards. Certain amounts used in the preparation of the consolidated financial statements are based on management's best estimates and judgements. Actual results could differ as additional information becomes available in the future. When alternative accounting methods exist, management has chosen those it deems most appropriate in the circumstances, in order to ensure that the consolidated financial statements are presented fairly, in all material respects.

The Regional District maintains systems of internal accounting and administrative controls of high quality, consistent with reasonable cost. Such systems are designed to provide reasonable assurance that the financial information is relevant, reliable and accurate and the Regional District's assets are appropriately accounted for and adequately safeguarded.

The Manager of Financial Services, the Chief Administrative Officer and the Board are responsible for ensuring that management fulfills its responsibilities for financial reporting and is ultimately responsible for reviewing and approving the consolidated financial statements.

The Manager of Financial Services, the Chief Administrative Officer and the Board members meet periodically with management, as well as, the external auditors, to discuss internal controls over the financial reporting process, auditing matters and financial reporting issues, to satisfy themselves that each party is properly discharging its responsibilities, and to review the consolidated financial statements and the external independent auditor's report.

The consolidated financial statements have been audited by BDO Canada LLP Chartered Professional Accountants in accordance with Canadian generally accepted auditing standards on behalf of the board. The independent auditor's report expresses its opinion on these consolidated financial statements. The auditors have full and free access to the accounting records and to the Manager of Financial Services, the Chief Administrative Officer and the Board.



Manager, Financial Services



Chief Administrative Officer

Independent Auditor's Report

To the Chair and Board of Columbia Shuswap Regional District

Opinion

We have audited the consolidated financial statements of the Columbia Shuswap Regional District, which comprise the consolidated statement of financial position as at December 31, 2019, and the consolidated statement of operations and accumulated surplus, consolidated changes in net financial assets and consolidated cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of the Columbia Shuswap Regional District as at December 31, 2019, and its results of operations, its change in net financial assets, and its cash flows for the year then ended in accordance with the Canadian Public Sector Accounting Standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the Columbia Shuswap Regional District in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with the Canadian Public Sector Accounting Standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Columbia Shuswap Regional District's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Columbia Shuswap Regional District or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Columbia Shuswap Regional District's financial reporting process.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:



- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Columbia Shuswap Regional District's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Columbia Shuswap Regional District's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Columbia Shuswap Regional District to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the consolidated financial information of the entities or business activities within the Columbia Shuswap Regional District to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

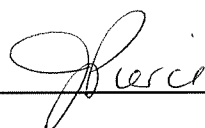
BDO Canada LLP

Chartered Professional Accountants

Salmon Arm, British Columbia
April 16, 2020

COLUMBIA SHUSWAP REGIONAL DISTRICT**Consolidated Statement of Financial Position****As at December 31**

	2019	2018 (Note 22)
Financial assets		
Cash and cash equivalents	\$ 1,643,289	\$ 1,227,296
Cash - restricted (Note 1)	35,000	35,000
Accounts receivable		
Other	2,833,381	1,486,785
Inventory for resale	42,522	63,848
Investment funds (Note 3)		
Municipal Finance Authority	19,739,842	16,443,602
Raymond James Ltd.	12,432,930	12,147,559
Deposits and demand notes - MFA (Note 10)	3,289,603	3,600,762
Agreements due from member municipalities (Note 4)	49,131,956	47,378,941
Assets held for sale (Note 5)	-	513,675
	<u>89,148,523</u>	<u>82,897,468</u>
Liabilities		
Accounts payable and accrued liabilities	2,009,030	1,620,413
Due to Joint functions (Note 2)	24,880	44,205
Accrued interest on long-term debt	56,806	58,331
Solid waste landfill closure and post-closure (Note 6)	8,280,981	7,000,000
MFA debt reserves (Note 10)	3,289,603	3,600,762
Restricted revenue		
Development Cost Charge - Falkland Waterworks (Note 7)	7,715	4,539
Developer Cash Contribution in Lieu of Parkland (Note 8)	2,062,749	2,012,372
Deferred Revenue (Note 9)	1,265,552	528,793
Temporary borrowing - Municipal Finance Authority (Note 10)	625,000	1,200,000
Long-term debt (Note 10)		
Municipal	49,131,956	47,378,941
CSRD	8,098,207	8,404,031
Capital Lease Obligation (Note 12)	103,155	145,518
	<u>74,955,634</u>	<u>71,997,905</u>
Net financial assets	<u>14,192,889</u>	<u>10,899,563</u>
Non-financial assets		
Tangible capital assets (Note 11)	69,769,078	68,246,355
Assets under Capital Lease (Note 13)	219,060	273,825
Prepaid expenses	39,732	61,116
	<u>70,027,870</u>	<u>68,581,296</u>
Accumulated Surplus (Note 14)	<u>\$ 84,220,759</u>	<u>\$ 79,480,859</u>



Manager, Financial Services

COLUMBIA SHUSWAP REGIONAL DISTRICT

Consolidated Statement of Operations

For the year ended December 31

	Budget (Note 21)	2019	2018
Revenues			
Sales and user fees	\$ 6,708,962	\$ 7,917,959	\$ 8,228,255
Tax requisitions	17,194,216	17,203,790	16,495,936
Other revenues from own source			
Return on investments	60,000	651,301	463,511
Actuarial adjustments on MFA debt	-	30,607	22,704
Transfers from other governments			
Government grants			
Grants and grants in lieu	2,914,572	1,434,581	1,506,331
Municipal government grant	160,000	160,000	160,000
Community Works Fund Agreement	3,325,263	1,822,667	1,133,264
BC Hydro - grants in lieu	2,137,509	2,247,062	2,137,509
Regional and other external transfers			
Member municipality MFA debt payment	4,818,175	4,701,721	4,758,677
Municipal levies	151,096	151,096	153,808
Other	-	346,215	186,652
Total Revenues	37,469,793	36,666,999	35,246,647
Expenditures			
General government	4,909,177	4,379,167	4,214,180
Protective services	4,229,397	4,787,990	5,014,243
Transportation and transit	75,896	70,435	73,075
Solid waste management	5,023,650	6,675,922	7,085,395
Development services	3,693,737	2,904,512	2,889,115
Parks, recreation and culture	4,435,248	5,387,939	6,008,295
Debt payments for member municipalities	4,818,175	4,701,721	4,758,677
Water services	1,325,718	1,962,575	2,216,050
Sewer services	291,900	18,973	60,341
Other	2,980,310	1,037,865	1,472,274
Total expenditures	31,783,208	31,927,099	33,791,645
Annual surplus	5,686,585	4,739,900	1,455,002
Accumulated surplus, beginning of year	79,480,859	79,480,859	78,025,857
Accumulated surplus, end of year	\$ 85,167,444	\$ 84,220,759	\$ 79,480,859

The accompanying summary of significant accounting policies and notes are an integral part of these consolidated financial statements.

COLUMBIA SHUSWAP REGIONAL DISTRICT
Consolidated Statement of Change in Net Financial Assets
For the year ended December 31

	2019 Budget (Note 21)	2019	2018
Annual surplus	\$ 5,686,585	\$ 4,739,900	\$ 1,455,002
Acquisition of tangible capital assets	(10,122,533)	(4,250,478)	(2,427,419)
Acquisition of assets under capital lease	-	-	(116,048)
Amortization of tangible capital assets	-	2,725,755	2,622,869
Amortization of assets under capital lease	-	54,765	-
Decrease in prepaid expenses	-	21,384	10,154
Proceeds on sale of tangible capital assets	-	8,500	22,000
Gain on sale of tangible capital assets	-	(6,500)	(6,130)
Net change in net financial assets	(4,435,948)	3,293,326	1,560,428
Net financial assets, beginning of year	10,899,563	10,899,563	9,339,135
Net financial assets, end of year	\$ 6,463,615	\$ 14,192,889	\$ 10,899,563

The accompanying summary of significant accounting policies and notes are an integral part of these consolidated financial statements.

COLUMBIA SHUSWAP REGIONAL DISTRICT**Consolidated Statement of Cash Flows****For the year ended December 31**

	2019	2018
Operating Activities		
Annual Surplus	\$ 4,739,900	\$ 1,455,002
Items Not Involving Cash:		
Actuarial adjustment on MFA debt	(30,607)	(22,704)
Amortization	2,780,520	2,622,869
Gain on sale of assets	(6,500)	(6,130)
Increase in solid waste landfill closure	1,280,981	2,120,100
Change in Cash-based Assets and Liabilities:		
(Increase) Decrease in accounts receivable	(1,346,593)	1,186,427
(Increase) Decrease in inventory	21,326	(20,504)
Increase (Decrease) in accounts payable	369,292	(129,666)
Increase in developer cash contributions in lieu of parkland	50,375	241,897
Increase in deferred revenue	736,759	-
Increase in development cost charge	3,176	86
Increase (Decrease) in accrued interest on long-term debt	(1,525)	9,650
Decrease in prepaid expenses	21,384	10,154
Increase (Decrease) in capital lease obligation	(42,363)	84,987
	<u>8,576,125</u>	<u>7,552,168</u>
Capital Activities		
Proceeds on sale of tangible capital assets	8,500	22,000
Cash used to acquire tangible capital assets	(4,250,478)	(2,427,419)
Cash used to acquire assets under capital lease	-	(116,048)
Decrease in assets held for sale	513,675	39,944
	<u>(3,728,303)</u>	<u>(2,481,523)</u>
Investing Activity		
Increase in long-term investments	<u>(3,581,611)</u>	<u>(6,919,234)</u>
Financing Activities		
Repayment of temporary borrowing	(575,000)	(550,000)
Proceeds from long-term debt	-	1,921,212
Long-term debt repayment	(275,218)	(209,194)
	<u>(850,218)</u>	<u>1,162,018</u>
Net Change in Cash and Cash Equivalents	415,993	(686,571)
Cash and Cash Equivalents, beginning of year	<u>1,262,296</u>	<u>1,948,867</u>
Cash and Cash Equivalents, end of year	\$ 1,678,289	\$ 1,262,296

The accompanying summary of significant accounting policies and notes are an integral part of these consolidated financial statements.

Summary of Significant Accounting Policies

The consolidated financial statements have been prepared in accordance with Canadian public sector accounting standards which include:

Basis of Presentation

The consolidated financial statements of the Columbia Shuswap Regional District (Regional District) have been prepared by management in accordance with the local government accounting standards established by the Public Sector Accounting Board ("PSAB") of Chartered Professional Accountants Canada. The resources and operations of the Regional District are segregated into various functions for accounting and financial reporting purposes, each being treated as a separate entity with responsibility for the stewardship of the assets allocated to it.

The consolidated financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting records revenue as it is earned and measurable. Expenses are recognized as they are incurred and measurable based upon receipt of goods or services and/or creation of a legal obligation to pay.

Revenue Recognition

Taxation revenues are recognized at the time property tax requisitions for the fiscal year become receivable. Sale of services and user fee revenues are recognized when the service or product is provided by the Regional District. Grant revenues are recognized when the funding becomes receivable or is received.

Government grants and transfers, which include legislative grants, are recognized in the consolidated financial statements in the period in which events giving rise to the transfer occur, providing the transfers are authorized, eligibility criteria has been met and reasonable estimates on the amount can be made.

The accounts are maintained on an accrual basis except for temporary borrowing of the Regional District. Grants in lieu of taxes are also recorded on a cash basis because it is not possible to estimate the amounts receivable.

Investment Funds

Funds held with the Municipal Finance Authority are held in a money market fund. Marketable securities consist of GIC's held with Raymond James recorded at fair value. \$2,070,463 (2018 - 2,016,911) of the investments are restricted.

Inventory

Inventory is recorded at cost. Cost is the delivered price, determined on a first in, first out basis, for the fuel at the Revelstoke Airport.

Summary of Significant Accounting Policies - Continued**Tangible Capital Assets**

Tangible capital assets are recorded at cost less accumulated amortization. Cost includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less residual value, of the tangible capital asset is amortized on a straight line basis over their estimated useful life as follows:

Land	not amortized
Land improvements	10 – 40 years
Buildings	20 – 60 years
Equipment	3 – 25 years
Mobile vehicles	6 – 25 years
Water infrastructure	15 – 60 years
Other	15 – 60 years

Assets under construction, or works in progress, are not amortized until the asset is available for productive use.

Tangible capital assets, received as contributions, are recorded at their fair market value at the date of donation, with a corresponding amount recorded as revenue.

Leased Assets

Leases entered into that transfer substantially all the benefits and risks associated with ownership are recorded as the acquisition of a tangible capital asset and the incurrence of an obligation. The asset is amortized in a manner consistent with tangible capital assets owned by the District, and the obligation, including interest thereon, is liquidated over the term of the lease. All other leases are accounted for as operating leases, and the rental costs are expensed as incurred.

Landfill Closure and Post-Closure Obligation

The estimated costs to close and monitor solid waste landfill sites are based on estimated future expenses in current dollars, adjusted for estimated inflation, and are charged to operations as the landfill site's capacity is used. The change in liability is recorded as an operational expense. These estimates are reviewed and adjusted annually.

Liability for Contaminated Sites

A contaminated site is a site at which substances occur in concentrations that exceed the maximum acceptable amounts under an environmental standard. Sites that are currently in productive use are only considered a contaminated site if an unexpected event results in contamination. A liability for remediation of contaminated sites is recognized when the organization is directly responsible or accepts responsibility; it is expected that future economic benefits will be given up; and a reasonable estimate of the amount can be made. The liability includes all costs directly attributable to remediation activities including post remediation operations, maintenance and monitoring. The liability is recorded net of any expected recoveries. No contaminated sites have been identified within the Regional District.

Summary of Significant Accounting Policies - Continued**Reserve Funds**

Capital Reserve Funds have been established for a number of functional areas to provide for future capital expenditures. These reserves are funded by transfers from the Operating Fund. Expenditures from a capital reserve can only be made in accordance with the establishing bylaw. Operating Reserves have been established for a number of functional areas to assist with stabilization of tax rates, as well as to fund projects that occur on a cyclical basis. These reserves are funded by transfers from the Operating Fund, and replace Budgeted Surpluses.

Deferred Revenue

Funds received for specific purposes which are externally restricted by legislation, regulation or agreement and are not available for general regional district purposes are accounted for as deferred revenue on the consolidated statement of financial position. The revenue is recognized in the consolidated statement of operations in the year in which it is used for the specified purpose.

Use of Estimates

The consolidated financial statements of the Regional District have been prepared by management in accordance with Canadian public sector accounting standards. As such, management is required to make estimates and assumptions that affect the amounts reported in the consolidated financial statements and accompanying notes. Actual results could differ from those estimates. Significant estimates in these consolidated financial statements include valuation of accounts receivable, completeness of accounts payable and accrued liabilities, valuation of inventory, amortization of tangible capital assets and solid waste landfill closure and post-closure liability. The financial estimates have, in management's opinion, been properly prepared using careful judgement within reasonable limits of materiality and within the framework of the accounting policies identified.

Long-term Debt

Long-term debt is recorded net of any sinking fund balances. Debt service charges, including principal and interest, are charged against current revenue in the period incurred.

Non-financial Assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They are not intended for sale in the ordinary course of operations. The change in non-financial assets during the year, together with the excess of revenues over expenditures, provides the consolidated change in net financial assets for the year.

Budget

The budget figures for the year are from the Annual Budget Bylaw to be adopted by March 31 of each year. They have been reconciled to conform to PSAB financial statements, see Note 21.

Land Held for Resale

Land held for resale is comprised of municipal land that is being prepared for listing, actively listed for sale or has a sale contract in place. The Board is responsible for determining the property that will be made available for sale and for negotiating the terms of the disposition. When a property is deemed "available for sale", it is removed from the tangible capital assets of the Regional District, revalued to the lower of fair value and net realizable value, and reclassified as land held for sale.

COLUMBIA SHUSWAP REGIONAL DISTRICT

Notes to Consolidated Financial Statements

December 31, 2019

1. Cash - Restricted

The Regional District has issued a letter of credit in favor of Fisheries and Oceans Canada in respect of construction of a boat launch on Shuswap Lake. The letter of credit is secured by a one year GIC maturing September 2020 bearing interest at 1.60% per annum.

2. Due From (To) Joint Functions

The Town of Golden, City of Revelstoke and District of Sicamous operate certain functions on a cost-shared basis with the Regional District. The Regional District records taxation revenues and cost-shared expenditures that relate to the operation of these functions. As at December 31, 2019, amounts due from (to) these jurisdictions are as follows:

	<u>2019</u>	<u>2018</u>
Town of Golden		
Emergency Program	\$ 18,290	\$ 7,986
Airport	23,558	18,149
Arena	(84,241)	(75,493)
Cemetery	7,919	5,153
	<u>(34,474)</u>	<u>(44,205)</u>
City of Revelstoke		
Fire Protection	9,594	-
	<u>\$ (24,880)</u>	<u>\$ (44,205)</u>

COLUMBIA SHUSWAP REGIONAL DISTRICT

Notes to Consolidated Financial Statements

December 31, 2019

3. Investment Funds

a. Raymond James Ltd.

Fixed Income Securites and Cash	Face Value	Fair Value
BLUESHORE CU GIC 2.8% 04MAY20	\$ 1,039,609	\$ 1,058,856
CCS GIC 1.85% 20JUL20	359,824	362,807
CCS GIC 1.9% 04AUG20	2,000,000	2,015,470
CCS GIC 2.1% 28AUG20	1,094,500	1,102,350
HSBC BANK GIC 2.5% 08MAR21	626,397	639,147
CCS GIC 2.55% 30AUG21	2,377,830	2,398,372
CWB GIC 2.37% 27SEP21	50,000	50,308
EQUITABLE BK GIC 2.4% 27SEP21	100,000	100,623
HOMEQUITY GIC 2.36% 27SEP21	100,000	100,613
CCS GIC 2.55% 08NOV21	882,256	885,636
BLUESHORE CU GIC 2.6% 09MAY22	1,096,787	1,115,330
BLUESHORE CU GIC 2.95% 29AUG22	1,083,651	1,126,949
CCS GIC 2.65% 29AUG22	1,020,500	1,029,810
BLUESHORE CU GIC 2.6% 10APR23	483,375	446,659
		<u>\$ 12,432,930</u>

The fair market value of the above noted investments at December 31, 2018 was \$12,147,559.

b. Municipal Finance Authority

The funds held with the Municipal Finance Authority are invested in money market funds; as such, fair market value is equal to carrying value. The 2019 annual rate of return was 1.86% (2018 - 1.65%).

COLUMBIA SHUSWAP REGIONAL DISTRICT

Notes to Consolidated Financial Statements

December 31, 2019

4. Agreements Due From Member Municipalities

Agreements due from member municipalities become receivable on the same terms as payable to the Municipal Finance Authority. The Regional District borrows funds upon its credit at large and shall, in the event of default, constitute an indebtedness of the member municipalities for which they are jointly and severally liable.

	<u>2019</u>	<u>2018</u>
City of Revelstoke	\$ 14,730,017	\$ 15,875,004
City of Salmon Arm	24,875,390	21,572,774
District of Sicamous	7,499,801	7,719,525
Town of Golden	2,026,748	2,211,638
	<u>\$ 49,131,956</u>	<u>\$ 47,378,941</u>

5. Assets Held for Sale

Assets held for sale consist of surplus fire trucks and contributed assets as follows:

	<u>2019</u>	<u>2018</u>
Vehicles	\$ -	\$ 13,175
Land	-	117,500
Building	-	383,000
Assets held for sale	<u>\$ -</u>	<u>\$ 513,675</u>

Land and building are jointly held by the Columbia Shuswap Regional District and the Town of Golden. During the year the Regional District and the Town of Golden completed the sale of these assets, with a completion date of April 18, 2019.

COLUMBIA SHUSWAP REGIONAL DISTRICT

Notes to Consolidated Financial Statements

December 31, 2019

6. Solid Waste Landfill Closure and Post-Closure Liability

The Environmental Management Act of B.C. and the Ministry of Environment of B.C. set out the landfill criteria to properly close and maintain all active and inactive landfill sites. Under the guidelines, there is a requirement for closure and post-closure care of solid waste landfill sites. Provisions are therefore made over the estimated remaining life of the Regional District landfill sites based on scalehouse records and through tipping fees.

The main components of the landfill closure plans are: final capping using an engineered cap design and the implementation of a drainage and gas management plan. The post-closure care requirements may involve: cap maintenance; groundwater monitoring; gas management system operation and maintenance; inspections; leachate treatment and monitoring; and annual reports. Post-closure care activities begin once the entire landfill site no longer accepts waste and continues on for a period of one hundred years. As the date of the site closure is unknown, management estimates the liability to begin after the closure of the current active phase, assuming another phase will not be opened. In the event another phase is opened, the start date for the liability will be adjusted to begin upon closure of the newly opened phase.

The total liability recorded for the estimated landfill closure and post-closure costs of \$33,000,000 (2018 - \$30,000,000) is \$8,281,000 (2018 - \$7,000,000). The estimated liability for the costs is based on the cumulative capacity used to date multiplied by the estimated total expenditures, expressed as discounted present values, assuming 1.57% (2018 - 1.35%) inflation and 3.64% (2018 - 3.83%) weighted-average cost of capital discount rate. The amount remaining to be recognized in future years is \$25,000,000 (2018 - \$23,000,000). The annual provision is reported as an Operating Fund expense and the accumulated provision is reported as a liability on the Consolidated Statement of Financial Position. Reserve funds totalling \$1,766,196 (2018 - \$1,682,170) have been established to provide for this liability in the Landfill Closure Special Reserve Fund.

Future events may result in significant changes to the estimated remaining useful life, estimated total expenses, total or used capacity and the estimated liability. These would be recognized prospectively as a change in estimate when applicable.

The table indicates the remaining landfill life in years and remaining capacity in cubic meters.

	Estimated Remaining Life (Years)	Total estimated Closure & post-closure care	Cumulative Capacity Used (m ³)	Total Estimated Capacity (m ³)	Used (%)	Remaining Capacity (m ³) on December 31, 2019
Salmon Arm	76	\$ 11,029,000	623,000	3,764,000	16.552	3,141,000
Golden	62	11,505,000	628,000	1,448,000	43.370	820,000
Revelstoke	20	7,884,000	91,000	429,000	21.212	338,000
Sicamous	15	3,024,000	27,000	163,000	16.564	136,000

COLUMBIA SHUSWAP REGIONAL DISTRICT**Notes to Consolidated Financial Statements**December 31, 2019

7. Development Cost Charge - Falkland Waterworks

2018	Interest	Contribution from Developers	Transfers to Operating	2019
\$ 4,539	\$ 103	\$ 3,073	\$ -	\$ 7,715

8. Developer Cash Contribution in Lieu of Parkland

	2018	Interest	Contribution from Developers	Transfers from (to) Operating	2019
Area A Parkland Reserve	\$ 280,202	\$ 5,983	\$ -	\$ -	\$ 286,185
Area B Parkland Reserve	147,880	3,114	-	-	150,994
Area C Parkland Reserve	1,103,582	24,104	12,100	-	1,139,786
Area D Parkland Reserve	142,028	3,028	-	-	145,056
Area E Parkland Reserve	56,736	1,192	35,000	-	92,928
Area F Parkland reserve	36,581	856	-	-	37,437
DCC in Lieu of Parkland Receivable	245,363	-	(35,000)	-	210,363
	\$ 2,012,372	\$ 38,277	\$ 12,100	\$ -	\$ 2,062,749

Under Section 941 of the Local Government Act, an owner of land being subdivided must either provide park land of not more than 5% of the area of the proposed subdivision, or, pay an amount that equals the market value of that land not dedicated. Funds received in accordance with this legislation are put into a reserve fund to be utilized for future purchases of park land. In certain circumstances, the Board may approve the deferral of payment or land dedication until a future date. In these cases, a receivable has been recorded to accurately portray the total funds available for future park land purchases.

9. Deferred Revenue**Deferred Grant Revenue**

	December 31, 2018	Amount Received	Recognized as revenue	December 31, 2019
CBT Grant for Nicholson Boat Launch	\$ 195,000	\$ -	\$ -	\$ 195,000
Rural Dividend Grant - Ec Dev Strategy	200,000	-	10,719	189,281
Rural Dividend Grant - Rails to Trails	-	500,000	72,732	427,268
Other	133,273	390,520	69,790	454,003
	\$ 528,273	\$ 890,520	\$ 153,241	\$ 1,265,552

COLUMBIA SHUSWAP REGIONAL DISTRICT

Notes to Consolidated Financial Statements

December 31, 2019

10. Long-term Debt - (see also Schedule 1 - Long-term Debt)

On November 14, 2013, the Board of Directors authorized the Regional District to borrow \$3,600,000 from the Municipal Finance Authority to finance construction of the new CSRD Administrative Building. As per section 175 of the Community Charter, this debt must be repaid within five years of the date of the initial drawdown. This drawdown took place in May, 2015 and the debt will be repaid by May 2020. At year end, \$625,000 remained outstanding. Interest on this liability under agreement is paid monthly and there are no specific terms of repayment other than as required under the Community Charter.

Repayment of long-term debt in the next five years is as follows:

	Principal Repayments	Actuarial Adjustments	Total
2020	\$ 2,284,434	\$ 1,182,039	\$ 3,466,473
2021	2,151,009	1,142,454	3,293,463
2022	2,151,009	1,275,762	3,426,771
2023	2,151,009	1,414,611	3,565,620
2024	2,013,590	1,355,351	3,368,941
Thereafter	20,795,804	19,313,091	40,108,895
	<u>\$ 31,546,855</u>	<u>\$ 25,683,308</u>	<u>\$ 57,230,163</u>

The Regional District issues its debt instruments through the Municipal Finance Authority (MFA). As a condition of these borrowings, portions of the debenture proceeds are withheld by the MFA as a debt reserve fund. At December 31, 2019, the cash deposits in the Debt Reserve Fund were \$1,182,508 (2018 - \$1,278,266). The Regional District also executes demand notes in connection with each debenture whereby the Regional District may be required to loan certain amounts to the MFA. At December 31, 2019, the demand notes totalled \$2,107,095 (2018 - \$2,322,496).

COLUMBIA SHUSWAP REGIONAL DISTRICT

Notes to Consolidated Financial Statements

December 31, 2019

11. Tangible Capital Assets

	Land	Land Improvements	Buildings	Equipment	Mobile Vehicles	Water Infrastructure	Other	2019 Total
Cost, beginning of year	\$ 18,062,649	\$ 7,063,582	\$ 25,112,699	\$ 8,495,479	\$ 10,099,386	\$ 25,862,613	\$ 3,961,642	\$ 98,658,050
Additions	911,611	1,426,004	916,963	278,404	146,056	514,074	57,366	4,250,478
Disposals	(2,000)	-	-	-	(37,096)	-	-	(39,096)
Cost, end of year	18,972,260	8,489,586	26,029,662	8,773,883	10,208,346	26,376,687	4,019,008	102,869,432
Accumulated amortization, beginning of year	-	2,819,434	10,608,754	5,683,765	4,318,341	6,004,224	977,177	30,411,695
Amortization	-	313,332	835,837	347,077	411,421	721,315	96,773	2,725,755
Disposals	-	-	-	-	(37,096)	-	-	(37,096)
Accumulated amortization, end of year	-	3,132,766	11,444,591	6,030,842	4,692,666	6,725,539	1,073,950	33,100,354
Net carrying value, end of year	\$ 18,972,260	\$ 5,356,820	\$ 14,585,071	\$ 2,743,041	\$ 5,515,680	\$ 19,651,148	\$ 2,945,058	\$ 69,769,078

	Land	Land Improvements	Buildings	Equipment	Mobile Vehicles	Water Infrastructure	Other	2018 Total
Cost, beginning of year	\$ 18,060,647	\$ 6,610,462	\$ 24,066,582	\$ 8,145,381	\$ 9,931,546	\$ 25,498,973	\$ 3,938,178	\$ 96,251,769
Additions	2,000	453,118	1,046,121	373,563	188,979	363,638	-	2,427,419
Disposals	-	-	-	-	(21,138)	-	-	(21,138)
Other adjustment	2	2	(4)	(23,465)	(1)	2	23,464	-
Cost, end of year	18,062,649	7,063,582	25,112,699	8,495,479	10,099,386	25,862,613	3,961,642	98,658,050
Accumulated amortization, beginning of year	-	2,549,656	9,799,142	5,341,104	3,916,601	5,304,319	883,272	27,794,094
Amortization	-	264,947	814,444	342,660	407,008	699,905	93,905	2,622,869
Disposals	-	-	-	-	(5,268)	-	-	(5,268)
Other adjustment	-	4,831	(4,832)	1	-	-	-	-
Accumulated amortization, end of year	-	2,819,434	10,608,754	5,683,765	4,318,341	6,004,224	977,177	30,411,695
Net carrying value, end of year	\$ 18,062,649	\$ 4,244,148	\$ 14,503,945	\$ 2,811,714	\$ 5,781,045	\$ 19,858,389	\$ 2,984,465	\$ 68,246,355

The net book value of tangible capital assets not being amortized because they are under construction is \$612,457 (2018 - \$510,313). These projects consist primarily of park development, Dry Hydrant projects, Salmon Arm Landfill scale twinning project, and the Saratoga water system upgrade, all of which are expected to be completed within the next 5 years.

COLUMBIA SHUSWAP REGIONAL DISTRICT**Notes to Consolidated Financial Statements**December 31, 2019

12. Obligation Under Capital Lease

	2019	2018
Ricoh, payable in monthly instalments of \$1,957 including interest at 1.943%, due May 2020	\$ 11,072	\$ 34,100
Ricoh, payable in monthly instalments of \$2,199 including interest at 6.874%, due September 2023	92,083	111,418
	<u>\$ 103,155</u>	<u>\$ 145,518</u>

13. Assets Under Capital Lease

	2019	2018
Cost, beginning of year	\$ 273,825	\$ 157,777
Additions	-	116,048
Cost, end of year	\$ 273,825	\$ 273,825
Amortization	(54,765)	-
Net carrying value, end of year	<u>\$ 219,060</u>	<u>\$ 273,825</u>

The assets under capital lease were put into active use during 2019.

14. Accumulated Surplus

The accumulated surplus consists of individual fund balances and reserves as follows:

	2019	2018
Operating surplus		
Surplus within Regional District functions	\$ 1,791,538	\$ 1,653,989
Solid waste landfill closure and post-closure	(8,280,981)	(7,000,000)
Community works fund	5,181,325	3,963,113
Total operating surplus	<u>(1,308,118)</u>	<u>(1,382,898)</u>
Statutory Reserves	<u>24,367,101</u>	<u>21,579,451</u>
Equity in tangible capital assets		
Tangible capital assets, at net book value	69,769,078	68,246,355
Assets under Capital Lease	219,060	273,825
Assets held for sale	-	513,675
Temporary borrowing - Municipal Finance Authority	(625,000)	(1,200,000)
Capital Lease Obligation	(103,155)	(145,518)
Capital debt	(8,098,207)	(8,404,031)
Total equity in tangible capital assets	<u>61,161,776</u>	<u>59,284,306</u>
Total accumulated surplus	<u>\$ 84,220,759</u>	<u>\$ 79,480,859</u>

COLUMBIA SHUSWAP REGIONAL DISTRICT

Notes to Consolidated Financial Statements

December 31, 2019

15. Expenditures by Object

	2019	2018 (Note 22)
Amortization	\$ 2,780,523	\$ 2,622,869
Community grants	913,768	1,432,892
Contracts	7,044,011	6,637,152
Insurance	396,100	387,099
Interest	379,870	362,216
Landfill closure	1,280,981	2,120,100
MFA debenture payments	4,701,721	4,758,677
Minor equipment	695,539	683,881
Operating expense	4,837,445	5,065,490
Other	560,733	1,517,034
Professional and legal fees	210,762	299,214
Repairs and maintenance	1,443,357	1,537,021
Salaries, wages and benefits	5,748,500	5,434,565
Truck and travel	407,764	411,665
Utilities	526,025	521,770
	<u>\$ 31,927,099</u>	<u>\$ 33,791,645</u>

Other expenses consist of Economic Opportunity Funds and feasibility study fund repayment.

16. Pension Information

The Regional District and its employees contribute to the Municipal Pension Plan (Plan), a jointly trustee pension plan. The Board of Trustees, representing plan members and employers, is responsible for administering the Plan, including investment of the assets and administration of benefits. The Plan is a multi-employer defined benefit pension plan. Basic pension benefits are based on a formula. As at December 31, 2018, the Plan has about 205,000 active members and approximately 101,000 retired members. Active members include approximately 40,000 contributors from local governments.

Every three years, an actuarial valuation is performed to assess the financial position of the Plan and adequacy of plan funding. The actuary determines an appropriate combined employer and member contribution rate to fund the Plan. The actuary's calculated contribution rate is based on the entry-age normal cost method, which produces the long-term rate of member and employer contributions sufficient to provide benefits for average future entrants to the Plan. This rate may be adjusted for the amortization of any actuarial funding surplus and will be adjusted for the amortization of any unfunded actuarial liability.

The most recent valuation for the Municipal Pension Plan as at December 31, 2018 indicated a \$2,866 million funding surplus for basic pension benefits on a going concern basis.

The Regional District paid \$381,000 for employer contributions to the Plan in fiscal 2019 (2018 - \$356,000).

The next valuation will be December 31, 2021 with results available in 2022.

Employers participating in the Plan record their pension expense as the amount of employer contributions made during the fiscal year (defined contribution pension plan accounting). This is because the Plan records accrued liabilities and accrued assets for the Plan in aggregate, resulting in no consistent and reliable basis for allocating the obligation, assets and cost to individual employers participating in the Plan.

17. Related Party Transaction

The Regional District holds investments for the North Okanagan/Columbia Shuswap Regional Hospital District, which total \$5,490,736 (2018 - \$4,421,606).

18. Contingent liabilities

During the year, the Regional District was made aware of potential non-compliance in regards to the operation of some of their landfills. The Ministry of Environment and the Regional District are in continued communication to address the remediation of potential non-compliance issues, the outcome of which is unknown. At this time there are no anticipated financial implications.

19. Subsequent Events

In March 2020, the COVID-19 outbreak has caused governments worldwide to enact emergency measures to combat the spread of the coronavirus. These measures, which include the implementation of facility closures, travel restrictions, self-isolation periods, and social and physical distancing, will have a significant impact on local and global economies.

At this time it is not possible to reliably estimate the length and severity of the COVID-19 outbreak and how it may impact the Regional District's financial results for 2020.

COLUMBIA SHUSWAP REGIONAL DISTRICT

Notes to Consolidated Financial Statements

December 31, 2019

20. Contractual Obligations

The Regional District has entered into a number of contractual agreements for the provision of goods and services related to the operation and maintenance of Regional District facilities. The Regional District is committed to total minimum obligations under these agreements as follows:

2020	\$ 6,778,196
2021	4,516,103
2022	3,909,154
2023	2,580,771
2024	1,993,007
Thereafter	<u>730,557</u>
	<u>\$ 20,507,788</u>

21. Budget Reconciliation

Fiscal plan amounts represent the Financial Plan Bylaw adopted by the Board on March 21, 2019 without estimates for amortization of tangible capital assets.

The Financial Plan anticipated use of surpluses and Operating Reserves accumulated in previous years to balance against current year expenditures in excess of current year revenues. In addition, the Financial Plan anticipated capital expenditures rather than amortization expense.

Financial Plan Bylaw surplus for the year	\$ -
Add:	
Capital expenditures	10,122,533
Debt repayments	941,063
Transfers to reserves and own funds	<u>7,063,055</u>
	<u>18,126,651</u>
Less:	
Borrowing	690,000
Transfers from reserves and own funds	<u>11,750,066</u>
	<u>12,440,066</u>
Budget surplus reported in the financial statements	<u>\$ 5,686,585</u>

22. Comparative figures

Certain comparative figures have been restated where necessary to conform with current period presentation.

Columbia Shuswap Regional District

Schedule 1 - Long-term Debt

For the year ended December 31, 2019

Security Issuing Bylaw	Issue Date	Term	Interest Rate	Issue Amount	Amount Outstanding December 31, 2018	Issued	Principal Payment	Actuarial Adjustment	Interest	Amount Outstanding December 31, 2019
9051	1999	20	5	\$ 7,000,000	\$ 525,066	-	\$ 232,045	\$ 293,021	\$ 73,500	\$ -
9054	1999	20	6	1,000,000	75,009	-	33,149	41,860	21,000	-
9060	2003	20	5	300,000	104,222	-	9,072	9,789	6,750	85,361
9062	2003	20	5	2,878,000	999,840	-	87,038	93,907	64,755	818,895
9064	2004	30	6	9,900,000	6,979,622	-	149,009	146,018	589,050	6,684,595
9069	2006	20	5	520,000	257,611	-	17,462	10,495	9,100	229,654
9070	2006	30	5	1,100,000	511,876	-	12,467	7,492	12,236	491,917
9071	2006	20	4	1,065,000	527,608	-	35,765	21,495	18,638	470,348
9074	2007	20	5	500,000	172,715	-	10,602	5,719	7,103	156,394
9075	2008	20	3	9,000,000	5,371,326	-	302,236	145,148	238,500	4,923,942
9084	2009	20	4	2,500,000	1,611,529	-	83,955	35,539	103,250	1,492,035
9086	2010	20	4	2,040,000	1,408,765	-	68,508	25,250	76,092	1,315,007
9090	2011	30	3	48,370	41,559	-	863	273	1,572	40,423
9099	2015	20	3	1,800,000	1,602,289	-	63,650	6,919	49,500	1,531,720
9101	2015	20	3	500,000	445,081	-	17,681	1,922	13,750	425,478
9100	2015	25	3	1,020,000	938,656	-	26,188	2,847	28,050	909,621
9109	2019	30	2	5,300,000	-	5,300,000	-	-	-	5,300,000
							\$ 1,149,690	\$ 847,694	\$ 1,312,846	\$ 24,875,390

City of Salmon Arm

Columbia Shuswap Regional District

Schedule 1 - Long-term Debt

For the year ended December 31, 2019

Security Issuing Bylaw	Issue Date	Term	Interest Rate	Issue Amount	Amount Outstanding December 31, 2018	Issued	Principal Payment	Actuarial Adjustment	Interest	Amount Outstanding December 31, 2019
9055	2000	20	6	\$ 3,300,000	\$ 482,947	\$ -	\$ 109,393	\$ 126,767	\$ 209,385	\$ 246,787
9056	2000	20	6	725,000	106,103	-	24,034	27,851	46,001	54,218
9058	2002	25	2	2,500,000	1,260,794	-	52,381	61,961	43,750	1,146,452
9061	2003	20	5	850,000	295,298	-	25,707	27,735	19,125	241,856
9065	2004	25	5	2,000,000	1,178,721	-	41,905	41,064	40,000	1,095,752
9066	2005	25	5	3,500,000	2,102,648	-	84,041	55,893	54,250	1,962,714
9072	2007	25	2	625,000	422,605	-	15,008	8,096	14,063	399,501
9076	2008	25	3	850,000	604,953	-	20,410	9,802	22,525	574,741
9077	2008	25	3	250,000	177,928	-	6,003	2,883	6,625	169,042
9078	2008	25	3	400,000	284,683	-	9,605	4,612	10,600	270,466
9079	2008	25	3	225,000	160,134	-	5,403	2,594	5,962	152,137
9083	2009	25	2	1,500,000	1,118,830	-	36,018	15,247	53,625	1,067,565
9087	2010	25	4	225,000	175,218	-	5,403	1,991	8,393	167,824
9088	2010	25	4	718,000	559,141	-	17,241	6,354	26,781	535,546
9089	2010	25	4	450,000	350,437	-	10,805	3,983	16,785	335,649
9091	2011	25	3	750,000	607,760	-	18,009	5,690	24,375	584,061
9092	2011	25	3	600,000	486,208	-	14,407	4,552	19,500	467,249
9093	2011	25	3	445,000	360,605	-	10,686	3,376	14,463	346,543
9094	2012	15	3	500,000	334,370	-	24,970	6,625	17,000	302,775
9095	2012	25	3	620,000	521,253	-	14,888	3,949	17,980	502,416
9096	2012	25	3	1,200,000	1,008,875	-	28,814	7,645	34,800	972,416
9097	2013	15	3	915,000	667,495	-	45,696	9,900	28,822	611,899
9107	2018	30	3	708,000	708,000	-	14,882	-	22,656	693,118
9108	2018	20	3	1,900,000	1,900,000	-	70,710	-	60,800	1,829,290
					\$ 15,875,006	\$ -	\$ 706,419	\$ 438,570	\$ 818,266	\$ 14,730,017

Columbia Shuswap Regional District

Schedule 1 - Long-term Debt

For the year ended December 31, 2019

Security Issuing Bylaw	Issue Date	Term	Interest Rate	Issue Amount	Amount Outstanding December 31, 2018	Issued	Principal Payment	Actuarial Adjustment	Interest	Amount Outstanding December 31, 2019
Town of Golden	2007	20	5	\$ 1,265,000	\$ 692,087	-	\$ 42,481	\$ 22,916	\$ 28,463	\$ 626,690
	2008	20	3	1,250,000	746,018	-	41,977	20,160	33,125	683,881
	2009	20	2	1,200,000	773,533	-	40,298	17,058	42,900	716,177
					<u>\$ 2,211,638</u>	<u>-</u>	<u>\$ 124,756</u>	<u>\$ 60,134</u>	<u>\$ 104,488</u>	<u>\$ 2,026,748</u>
District of Sicamous	2011	30	4	\$ 3,000,000	\$ 2,577,518	-	\$ 53,490	\$ 16,899	\$ 126,000	\$ 2,507,129
	2016	25	3	1,005,237	952,716	-	25,808	1,838	26,136	925,070
	2017	25	3	4,307,434	4,189,289	-	118,143	3,544	135,684	4,067,602
					<u>\$ 7,719,523</u>	<u>-</u>	<u>\$ 197,441</u>	<u>\$ 22,281</u>	<u>\$ 287,820</u>	<u>\$ 7,499,801</u>
Long-term debt for member municipalities					<u>\$ 47,378,941</u>	<u>\$ 5,300,000</u>	<u>\$ 2,178,306</u>	<u>\$ 1,368,679</u>	<u>\$ 2,523,420</u>	<u>\$ 49,131,956</u>
Regional District	2004	15	5	\$ 330,000	\$ 30,279	-	\$ 15,293	\$ 14,986	\$ 3,960	\$ -
	2008	20	3	524,000	312,730	-	17,597	8,450	13,886	286,683
	2013	20	4	300,000	245,433	-	10,074	2,183	11,550	233,176
	2017	25	3	6,060,606	5,894,377	-	166,230	4,987	169,697	5,723,160
	2018	25	3	1,838,384	1,838,384	-	50,423	-	57,909	1,787,961
	2018	5	3	82,828	82,828	-	15,601	-	2,402	67,227
Long-term debt for Regional District					<u>\$ 8,404,031</u>	<u>-</u>	<u>\$ 275,218</u>	<u>\$ 30,606</u>	<u>\$ 259,404</u>	<u>\$ 8,098,207</u>
Total long-term debt					<u>\$ 55,782,972</u>	<u>\$ 5,300,000</u>	<u>\$ 2,453,524</u>	<u>\$ 1,399,285</u>	<u>\$ 2,782,824</u>	<u>\$ 57,230,163</u>

Columbia Shuswap Regional District

Schedule 2 - Reserve Funds

For the year ended December 31, 2019

	2018	Interest	Transfer From Operating	Transfer To Operating	Expenditure (Contribution)	2019
Capital Reserve Funds						
Milfoil	\$ 85,812	\$ 1,896	\$ 20,000	\$ -	\$ -	\$ 107,708
Regional Feasibility Study Fund	163,667	3,488	10,000	-	-	177,155
Rural Feasibility Study Fund	243,230	4,917	10,000	(100,184)	(10,000)	167,963
Sicamous & District Rec. Centre	704,394	15,712	12,000	(25,464)	-	706,642
Revelstoke Airport	735,849	14,932	56,232	-	-	807,013
Swansea Point Fire Protection	42,736	1,112	25,000	(8,179)	-	60,669
Falkland Fire Protection	102,121	2,433	58,957	-	-	163,511
Ranchero/Deep Creek Fire Protection	66,878	1,676	63,000	(64,861)	-	66,693
Nicholson Fire Protection	177,659	4,303	94,195	-	-	276,157
Malakwa Fire Protection	21,001	614	39,345	-	-	60,960
Silver Creek Fire Protection	133,756	3,355	64,000	(79,128)	-	121,983
Area C Sub-regional Fire Protection	781,493	17,754	335,000	(216,455)	-	917,792
Area F Sub-Regional Fire Reserve	732,218	16,816	312,000	(53,397)	-	1,007,637
Golden & District Library	120,653	2,673	11,701	-	-	135,027
Golden Arena	710,354	12,300	55,000	(670,000)	-	107,654
Golden Curling Rink	73,282	1,851	31,000	(26,898)	-	79,235
Administration	32,705	646	-	-	-	33,351
Solid Waste Management	2,171,887	42,125	815,300	(700,000)	-	2,329,312
Area A Community Parks	247,402	5,331	20,000	-	-	272,733
Area B Community Parks	53,259	1,147	-	-	-	54,406
Area C Community Parks	135,263	3,617	113,518	(50,666)	-	201,732
Area D Community Parks	121,327	2,683	84,199	(150,000)	-	58,209
Area E Community Parks	246,899	5,190	5,000	(20,594)	-	236,495
Area F Community Parks	(43,703)	265	289,300	-	-	245,862
Shuswap Emergency Program	360,375	7,192	5,000	(36,346)	-	336,221
911 Emergency Telephone	328,457	6,589	5,000	-	-	340,046
Reserve Fund Whitetooth Sale	1,624,832	37,592	-	-	-	1,662,424
Recycling Capital Reserve	349,643	8,313	251,797	-	-	609,753
Internal borrowing	(32,675)	(580)	11,705	(176,787)	-	(198,337)
	10,490,774	225,942	2,798,249	(2,378,959)	(10,000)	1,146,006

	2018	Interest	Transfer From Operating	Transfer To Operating	Expenditure (Contribution)	2019
Operating Reserve Funds						
Insurance deductible	\$ 106,213	\$ -	\$ -	\$ -	\$ (26,171)	\$ 132,384
Eagle Ridge water system	6,300	-	-	-	-	6,300
Creek Maintenance Funds	57,742	1,249	1,580	(1,325)	-	59,246
Economic Opportunity Funds	644,551	22,515	1,123,530	(540,906)	-	1,249,690
Landfill Closure Special	1,682,170	37,026	47,000	-	-	1,766,196
General Government	298,655	-	71,600	-	-	370,255
Electoral Area Government	331,444	-	-	-	-	331,444
Administrative Overhead	71,200	-	2,970	-	-	74,170
Fleet	11,332	-	7,061	-	-	18,393
Asset management	7,210	-	-	-	-	7,210
Annis Bay Fire	1,000	-	1,000	-	-	2,000
Electoral Area B Fire	33,302	-	61,242	-	-	94,544
Electoral Area E Fire	6,606	-	-	(3,000)	-	3,606
Fire Kault Hill	1,836	-	136	-	-	1,972
Area F Sub-Regional Fire	45,000	-	-	-	-	45,000
Deployment Surplus Reserve	174,031	-	-	(18,605)	(14,826)	170,252
Disaster Mitigation	-	50,000	-	-	-	50,000
911	100,000	-	10,369	-	-	110,369
Shuswap Emergency Program	26,274	-	-	(26,274)	-	-
RAEMP	11,799	-	-	-	-	11,799
GAEMP	15,416	-	-	-	-	15,416
Area C Dog Control	16,922	-	13,501	-	-	30,423
Area D Dog Control	1,900	-	3,149	-	-	5,049
Area F Dog Control	8,826	-	3,525	-	-	12,351
Shuswap Airport	33,321	-	-	-	-	33,321
Revelstoke Airport	17,719	-	24,000	-	-	41,719
Golden Airport	45,758	-	-	(19,000)	-	26,758
St. Ives Street Lights	-	-	88	-	-	88
Swansea Point Street Lights	644	-	-	(227)	-	417
Blind Bay Street Lights	109,941	-	9,693	-	-	119,634
Area E Street Lights	-	-	135	-	-	135
Sorrento Street Lights	585	-	50	-	-	635
Falkland St Lighting	328	-	334	-	-	662
South Shuswap LWMP	33,793	-	38,332	-	-	72,125
North Shuswap LWMP	33,836	-	20,378	-	-	54,214
Seymour Arm LWMP	9,958	-	2,016	-	-	11,974
Area E LWMP	42,855	-	22,645	-	-	65,500
Sorrento/Blind Bay Community Sewer	-	-	44,575	-	-	44,575
Recycling	594,701	-	89,537	(182,853)	-	501,385
Solid Waste	10,159	-	50,000	-	-	60,159
Area C/D Transit	\$ 6,466	\$ -	\$ 3,466	\$ -	\$ -	\$ 9,932

	2018	Interest	Transfer From Operating	Transfer To Operating	Expenditure (Contribution)	2019
Operating Reserve Funds - continued						
Cemetery - Golden/Area A	\$ 8,148	\$ -	\$ -	\$ (1,500)	\$ -	\$ 6,648
Cemetery - Revelstoke/Area B	127,190	-	-	(30,386)	-	96,804
Area C Fireworks	3,454	-	-	-	-	3,454
Area E Fireworks	5,585	-	-	-	-	5,585
Area F Fireworks	3,540	-	-	-	-	3,540
Marine Noise Control	1,100	-	-	-	-	1,100
Anti-Whistling	110	-	45	-	-	155
GIS/Mapping	72,415	-	26,709	-	-	99,124
House Numbering	1,207	-	703	-	-	1,910
Development Services	475,714	-	18,175	-	-	493,889
Planning Special Projects	66,144	-	8,031	-	-	74,175
Area F Building Inspection	-	-	18,737	-	-	18,737
Sub-Reg Building Inspection	16,856	-	35,970	-	-	52,826
Bylaw enforcement	234,858	-	81,305	-	-	316,163
Milfoil	-	-	13,685	-	-	13,685
Weed Control	-	-	5,998	-	-	5,998
Blind Bay Trail	102,173	-	-	-	-	102,173
Revelstoke Mosquito	5,807	-	24,944	-	-	30,751
Golden Mosquito	49,922	-	53,509	-	-	103,431
SC/LC Mosquito	36,429	-	14,214	-	-	50,643
Area E Mosquito	4,177	-	-	(650)	-	3,527
Sterile Insect Release	183	-	185	-	-	368
Film Commission	1,000	-	10,591	-	-	11,591
Area A Economic Development	45,995	-	-	(10,500)	-	35,495
Visitor Center Real Estate	-	-	-	-	(528,235)	528,235
Rose Clifford Park	14,858	-	-	(14,858)	-	-
Rail Corridor	99,696	-	84,701	-	-	184,397
Area A Parks	-	-	6,600	-	-	6,600
Area B Parks	5,606	-	3,045	-	-	8,651
Area C Parks	-	-	24,000	-	-	24,000
Area D Parks	35,007	-	6,000	-	-	41,007
Area E Parks	4,109	-	10,000	-	-	14,109
Area F Parks	8,500	-	8,478	-	-	16,978
Area B Recreation	129,592	-	31,985	-	-	161,577
Golden Curling Rink	14,748	-	-	(1,800)	-	12,948
Sicamous/Area E Arena	-	-	10	-	-	10
Golden/Area A Library	13,916	-	8,100	-	-	22,016
Okanagan Library	45,873	-	17,000	-	-	62,873
Golden Museum	1,300	-	-	(1,300)	-	-
Sunnybrae Waterworks	5,044	-	-	(5,044)	-	-
Lakeview Place Waterworks	18,253	-	-	(3,650)	-	14,603
	\$ 6,258,302	\$ 110,790	\$ 2,164,632	\$ (861,878)	\$ (569,232)	\$8,241,078

	2018	Interest	Transfer From Operating	Transfer To Operating	Expenditure (Contribution)	2019
Waterworks Reserve Funds						
Falkland	\$ 196,092	\$ 4,033	\$ 4,932	\$ (6,494)	\$ -	\$ 198,563
Cedar Heights	413,336	8,293	10,720	(90,000)	-	342,349
Eagle Bay Estates	143,358	3,280	-	-	-	146,638
Saratoga	207,035	4,537	22,347	-	(76,814)	310,733
MacArthur Reedman	38,878	956	10,669	-	-	50,503
Galena Shores	247,607	5,165	27,916	-	-	280,688
Anglemont Estates	1,753,541	34,619	-	(180,873)	-	1,607,287
Sorrento	1,698,659	35,771	144,620	-	-	1,879,050
Cottonwoods Water Reserve	118,771	2,511	39,131	-	-	160,413
Sunnybrae Waterworks	13,098	276	3,017	(12,598)	-	3,793
	\$ 4,830,375	\$ 99,441	\$ 263,352	\$ (289,965)	\$ (76,814)	\$4,980,017
Total Reserves	\$ 21,579,451	\$ 436,173	\$ 5,226,233	\$ (3,530,802)	\$ (656,046)	\$4,367,101

Columbia Shuswap Regional District

Schedule 3 - Consolidated Statement of Segmented Information

For the years ended December 31, 2019 and 2018

The Regional District is a diversified municipal government institution that provides a wide range of services to its citizens. The Regional District services are provided by departments and their activities are reported in these service areas. Departments disclosed in the segmental information, along with the services they provide are as follows:

General Government - Board of Directors, Administration and Finance Departments, Feasibility Studies, Grants-In-Aid, Regional Waterworks

Protective Services - Fire Departments, Bylaw Enforcement, Building Inspection, Mosquito Control, Dog Control, Emergency Preparedness, First Responders, and Related Functions

Transportation and Transit - Street Lighting and Transit

Solid Waste Management - Solid Waste Disposal and Recycling

Development Services - Creek Maintenance, GIS and Mapping, House Numbering, Environment Management, Milfoil Control, Weed Control, Economic Development, Tourism Information, and Film Commission

Parks, Recreation and Culture - Community Parks, Arenas, Recreation Centres, Curling Rink, Library Funding, Museums, and TV Rebroadcast

Water Services - Local Area Waterworks

Sewer Services - Liquid Waste Management

Other - Airports, Cemeteries, Shuswap Watershed Council, and Community Works Fund Program

Debt Payments from Member Municipalities - Municipal debenture payments for Golden, Revelstoke, Sicamous and Salmon Arm

Columbia Shuswap Regional District

Schedule 3 - Consolidated Statement of Segmented Information

For the years ended December 31, 2019 and 2018

	General government	Protective services	Transportation and transit	Solid waste management	Development services	Parks, recreation and culture	Water services	Sewer services	Other	Debt payments for member municipalities	2019 Segment Totals
Revenue											
Sales and user fees	\$ 186,498	\$ 342,305	\$ 2,446	\$ 5,515,893	\$ 241,369	\$ 339,789	\$ 994,356	\$ -	\$ 295,303	\$ -	\$ 7,917,959
Tax requisitions	2,206,433	4,867,101	85,438	973,396	3,018,989	4,207,649	1,006,212	165,476	673,096	-	17,203,790
Other revenues from own source	134,544	70,296	-	87,464	3,146	168,519	104,531	-	113,408	-	681,908
Transfers from other governments	244,716	283,770	150	3,523	187,917	3,107,415	14,087	4	1,822,728	-	5,664,310
Regional and other external transfers	-	151,096	-	-	-	-	-	-	-	4,701,721	4,852,817
Other	-	50,000	-	-	-	208,509	87,706	-	-	-	346,215
	2,772,191	5,764,568	88,034	6,580,276	3,451,421	8,031,881	2,206,892	165,480	2,904,535	4,701,721	36,666,999
Expenses											
Amortization	269,573	616,587	-	243,511	36,958	688,858	808,960	-	116,076	-	2,780,523
Community grants	384,808	194,000	-	-	-	230,071	-	-	104,889	-	913,768
Contracts	38,496	528,747	24,034	2,871,089	290,225	2,514,384	226,000	-	551,036	-	7,044,011
Insurance	169,159	131,153	-	4,195	11,561	44,120	28,452	-	7,460	-	396,100
Interest	40,330	21,925	-	52,518	4,010	69,683	172,306	-	19,098	-	379,870
Landfill closure	-	-	-	1,280,981	-	-	-	-	-	-	1,280,981
MFA debenture payments	-	-	-	-	-	-	-	-	-	4,701,721	4,701,721
Minor equipment	15,723	472,828	-	13,477	486	148,314	44,711	-	-	-	695,539
Operating expense	570,543	1,489,725	11	1,570,819	691,664	212,341	92,354	18,973	191,015	-	4,837,445
Other	91	-	-	3,387	-	557,255	-	-	-	-	560,733
Professional and legal fees	80,599	17,035	-	22,643	55,959	26,879	7,606	-	41	-	210,762
Repairs and maintenance	97,333	177,560	440	202,718	15,826	503,862	423,871	-	21,747	-	1,443,357
Salaries, wages and benefits	2,457,903	859,090	-	354,201	1,745,273	324,432	-	-	7,601	-	5,748,500
Truck and travel	182,595	148,686	-	11,856	45,579	17,594	-	-	1,454	-	407,764
Utilities	72,014	130,654	45,950	44,527	6,971	50,146	158,315	-	17,448	-	526,025
	4,379,167	4,787,990	70,435	6,675,922	2,904,512	5,387,939	1,962,575	18,973	1,037,865	4,701,721	31,927,099
	\$ (1,606,976)	\$ 976,578	\$ 17,599	\$ (95,646)	\$ 546,909	\$ 2,643,942	\$ 244,317	\$ 146,507	\$ 1,866,670	\$ -	\$ 4,739,900

Columbia Shuswap Regional District

Schedule 3 - Consolidated Statement of Segmented Information

For the years ended December 31, 2019 and 2018

	General government	Protective services	Transportation and transit	Solid waste management	Development services	Parks, recreation and culture	Water services	Sewer services	Other	Debt payments for member municipalities	2018 Segment Totals
Revenue											
Sales and user fees	\$ 83,441	\$ 167,622	\$ 2,343	\$ 5,962,163	\$ 251,163	\$ 349,995	\$ 998,749	\$ -	\$ 412,779	\$ -	\$ 8,228,255
Tax requisitions	2,184,215	4,565,374	84,178	973,058	2,946,201	3,922,515	1,024,671	97,266	698,458	-	16,495,936
Other revenues from own source	102,319	54,351	-	54,160	2,491	149,952	108,217	-	14,725	-	486,215
Transfers from other governments	292,275	937,603	150	54,200	116,786	2,142,994	259,765	4	1,133,327	-	4,937,104
Regional and other external transfers	-	153,808	-	-	-	-	-	-	-	4,758,677	4,912,485
Other	-	-	-	-	44,385	14,900	127,367	-	-	-	186,652
	2,662,250	5,878,758	86,671	7,043,581	3,361,026	6,580,356	2,518,769	97,270	2,259,289	4,758,677	35,246,647
Expenses											
Amortization	213,473	609,572	-	241,781	36,958	618,073	787,551	-	115,461	-	2,622,869
Community grants	498,683	192,000	-	-	12,890	228,975	-	-	500,344	-	1,432,892
Contracts	60,452	639,981	27,370	2,654,155	306,035	2,268,441	227,400	-	453,318	-	6,637,152
Insurance	168,435	124,975	-	3,204	10,308	41,182	30,933	-	8,062	-	387,099
Interest	42,250	22,361	-	48,888	3,281	56,071	170,380	-	18,985	-	362,216
Landfill closure	-	-	-	2,120,100	-	-	-	-	-	-	2,120,100
MFA debenture payments	-	-	-	-	-	-	-	-	-	4,758,677	4,758,677
Minor equipment	34,093	363,488	-	37,042	364	108,369	131,225	-	9,300	-	683,881
Operating expense	607,616	1,684,806	13	1,363,561	716,875	227,219	99,859	60,272	305,269	-	5,065,490
Other	-	-	-	-	332	1,503,867	12,835	-	-	-	1,517,034
Professional and legal fees	72,322	54,766	-	18,447	104,756	30,272	18,585	-	66	-	299,214
Repairs and maintenance	96,610	144,751	561	181,270	15,643	490,497	576,964	-	30,725	-	1,537,021
Salaries, wages and benefits	2,170,041	893,012	-	364,405	1,629,483	368,835	116	-	8,673	-	5,434,565
Truck and travel	180,549	155,725	-	11,160	45,350	16,335	988	69	1,489	-	411,665
Utilities	69,656	128,806	45,131	41,382	6,840	50,159	159,214	-	20,582	-	521,770
	4,214,180	5,014,243	73,075	7,085,395	2,889,115	6,008,295	2,216,050	60,341	1,472,274	4,758,677	33,791,645
	\$ (1,551,930)	\$ 864,515	\$ 13,596	\$ (41,814)	\$ 471,911	\$ 572,061	\$ 302,719	\$ 36,929	\$ 787,015	\$ -	\$ 1,455,002